



What is (Impact) Evaluation?

Why Evaluate?

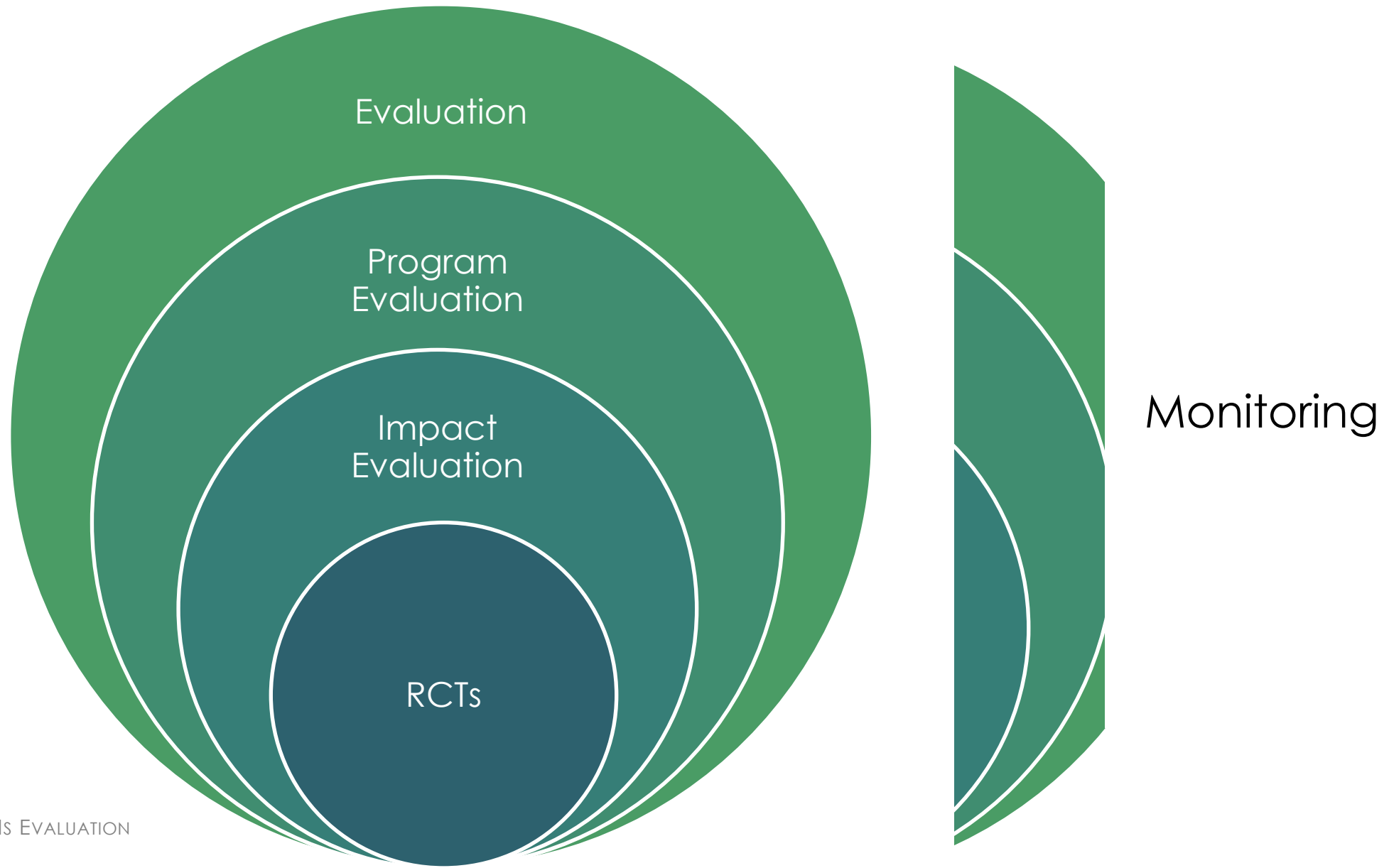
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- I. What is Evaluation?
- II. Components of Program Evaluation



What is Evaluation?



Which one of these would make a good question for an impact evaluation?

- A. Does nutrition education for pregnant women increase newborns' weight?
- B. Do pregnant women have a right to sufficient food?
- C. Are trainers spreading misinformation when delivering nutrition education?

Impact evaluation should usually be conducted:

- A. Externally and independent from the implementers of the program being evaluated
- B. Externally and closely integrated with program implementers
- C. Internally
- D. Don't know

- I. What is Evaluation?
- II. Components of Program Evaluation



Components of Program Evaluation

Needs Assessment



Theory of Change



Process Evaluation



Impact Evaluation



Cost Effectiveness Analysis

An Example

WATER, SANITATION & HEALTH in a low-income country



What is the best solution for reducing diarrheal disease?

- A. Water source infrastructure
- B. Supply & subsidization of purification methods (e.g. chlorine, clay filters, stoves to boil water)
- C. Education on sanitation
- D. Sanitation infrastructure (e.g. latrines)
- E. I don't know / Other

Identifying the Problem

NEEDS ASSESSMENT



Questions answered by a Needs Assessment

- Does the problem we are proposing to solve actually exist?
 - What is the likely source of the problem?
 - What is the extent of the problem?
 - Who is in most need?
- What solutions have been proposed or tried before?
 - Did they work? Why & how?
 - Are they feasible in this context?

Needs Assessment

- Does the problem exist?
 - Diarrheal disease killed approximately 2.6 million people per year between 1990 and 2000
 - 20% of all child deaths (under 5 years old) are from diarrhea

.....what is the likely source?



Really the source of the problem?

- Water quality helps little without hygiene (Esrey, 1996)
 - 2.3 billion people lack basic sanitation facilities ([WHO](#))
- People are more willing to pay for convenient water than clean water
- Chlorine is very cheap...
 - In Zambia, \$0.18 per month for a family of six
 - In Kenya, \$0.30 per month
- but less than 10% of households purchase treatment

Kremer, Michael, Amrita Ahuja and Alex Peterson Zwane. "Providing Safe Water: Evidence from Randomized Evaluations" Discussion Paper 2010--23, Cambridge, Mass.: Harvard Environmental Economics Program, September, 2010.

Potential Solutions





Blueprint for Change

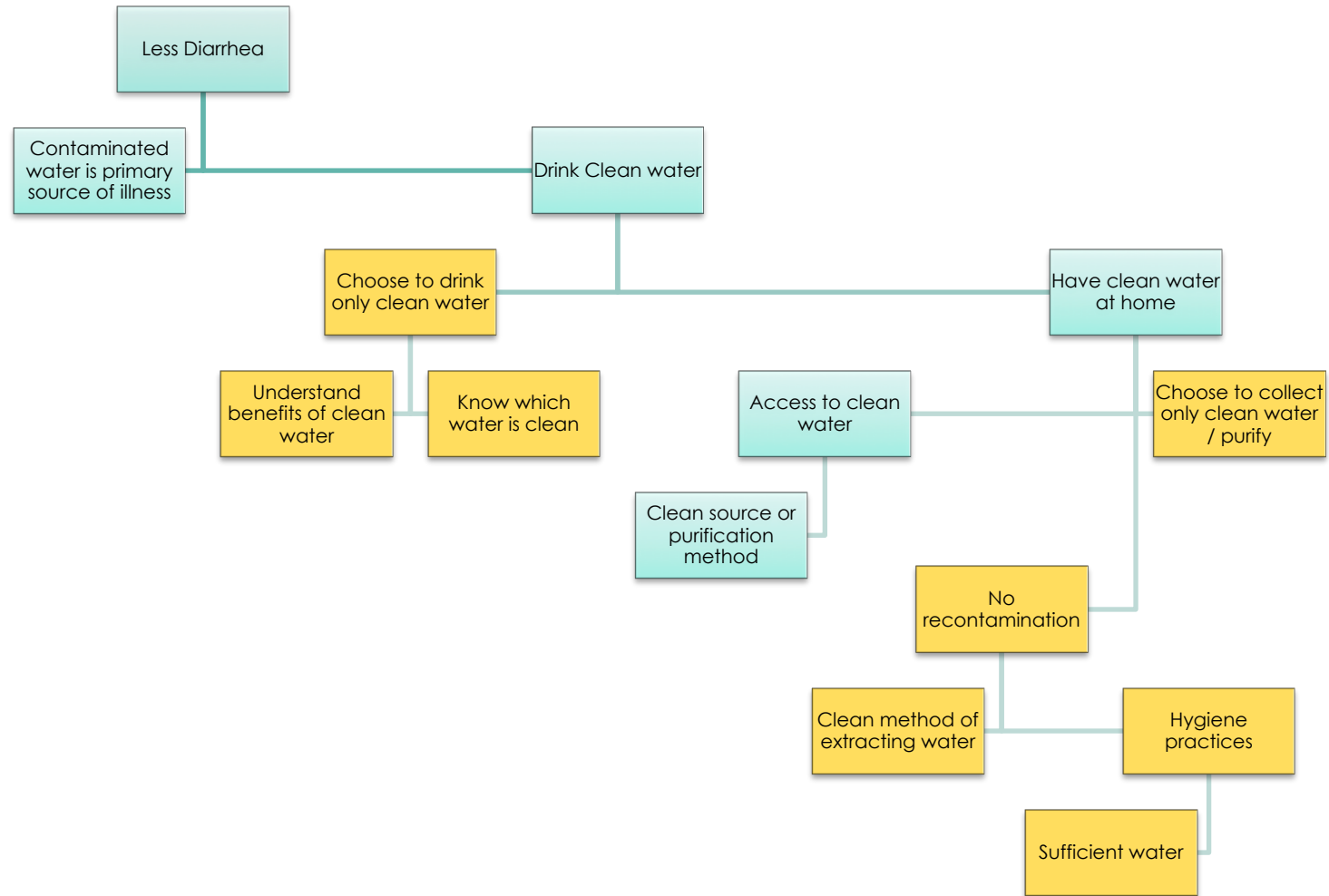
THEORY OF CHANGE

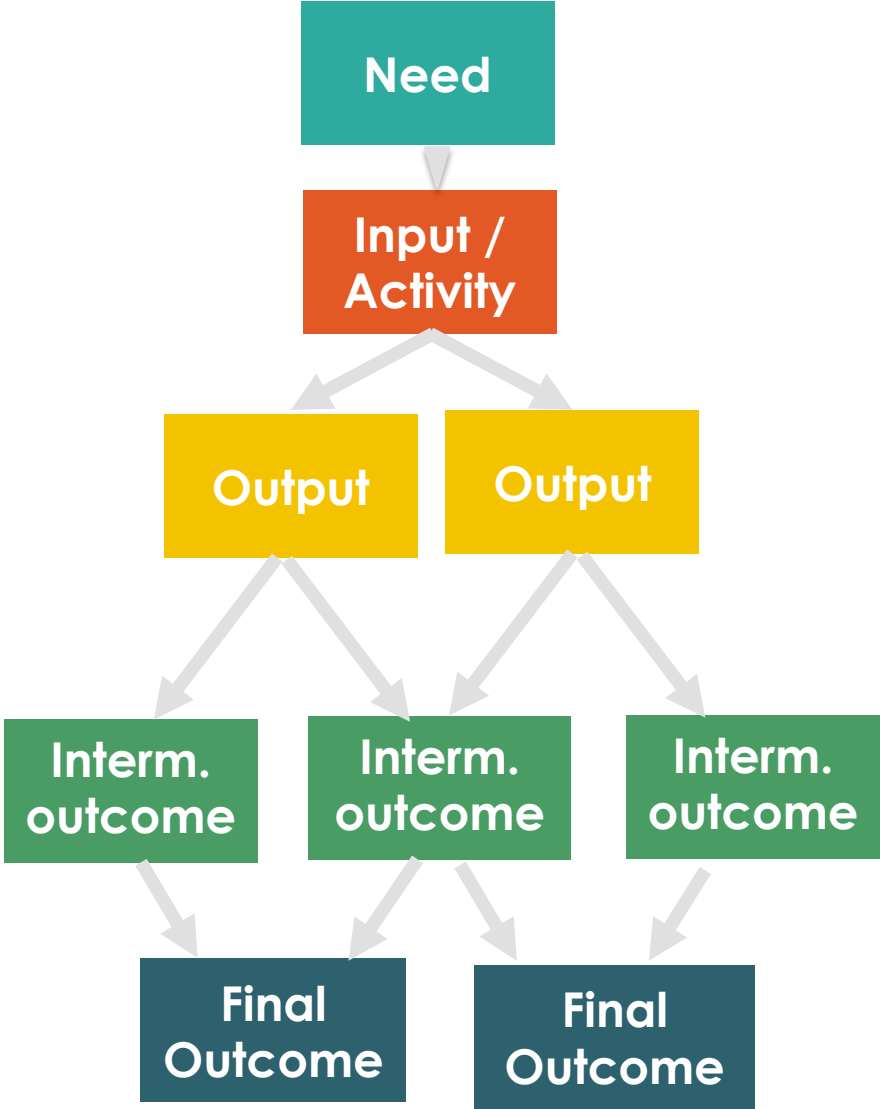


Questions answered by a Theory of Change

- What are the underlying reasons for the current conditions? What is currently lacking?
- How will the program address these needs?
- What are immediate inputs or activities of the program?
- How do these inputs feed into the ultimate goals of the program?

Theory of Change





Log Frame

	Objectives Hierarchy	Indicators	Sources of Verification	Assumptions / Threats	
Final Outcome	Lower rates of diarrhea	Rates of diarrhea	Household survey	Waterborne disease is primary cause of diarrhea	<p>Needs assessment</p> <p>↑</p> <p>Impact evaluation</p> <p>↑</p> <p>Process evaluation</p>
Intermediate Outcome	Households drink cleaner water	(Δ in) drinking water source; E. coli CFU/100ml	Household survey, water quality test at home storage	Households collect clean water. No recontamination	
Output	Source water is cleaner	E. coli CFU/100ml	Water quality test at source	Knowledge of maintenance. Continued maintenance of water source.	
Input (Intervention/Activity)	Source protection is built	Protection is present, functional	Source visits/surveys	Sufficient materials, funding, & labor	

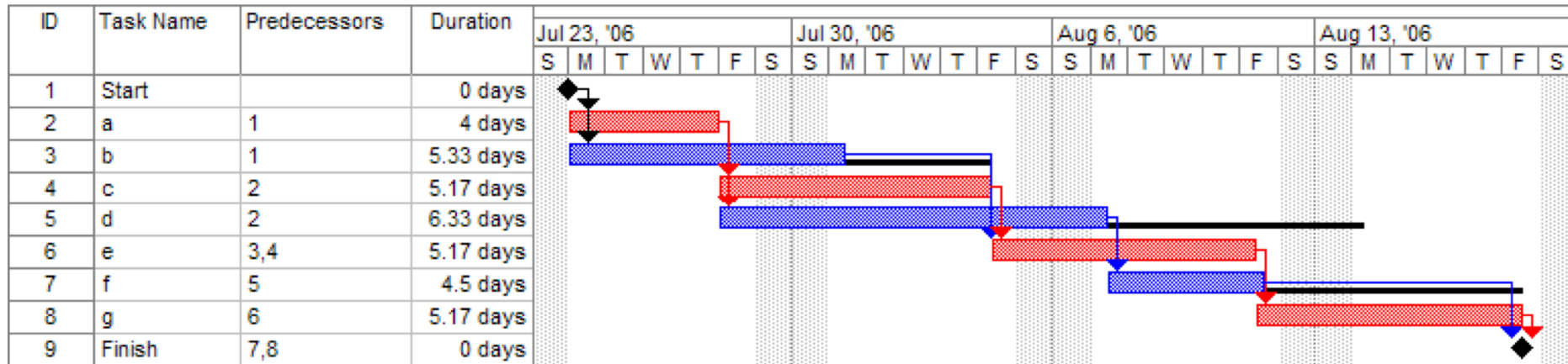
Making the program work

PROCESS EVALUATION



Questions answered by a Process Evaluation

- Was the program carried out as planned?
 - Are basic tasks being completed?
 - Is the intervention reaching the target population?
 - Is the intervention being completed well or efficiently and to the beneficiaries' satisfaction?



Process Evaluation

- Inputs:
 - Springs for encasement identified
 - Encasements for springs were built
 - Impact evaluation rollout proceeding as planned
 - Maintenance was performed
- Outputs:
 - 66% reduction in source water e coli concentration

Measuring how well it worked

IMPACT EVALUATION



Questions answered by an Impact Evaluation

- Did the program impact the problem / outcome?
 - Did concrete encasing of the springs impact diarrhea rates?
- If so, how much impact did the program have?
 - How much did diarrhea rates decrease?

What was the impact?

- Intermediate outcome:
 - 24% reduction in household E coli concentration
- Outcomes:
 - 25% reduction in incidence of diarrhea

Making Policy from Evidence

Intervention	Impact on Diarrhea
Spring protection (Kenya)	25% reduction in diarrhea incidence for ages 0-3

Making Policy from Evidence

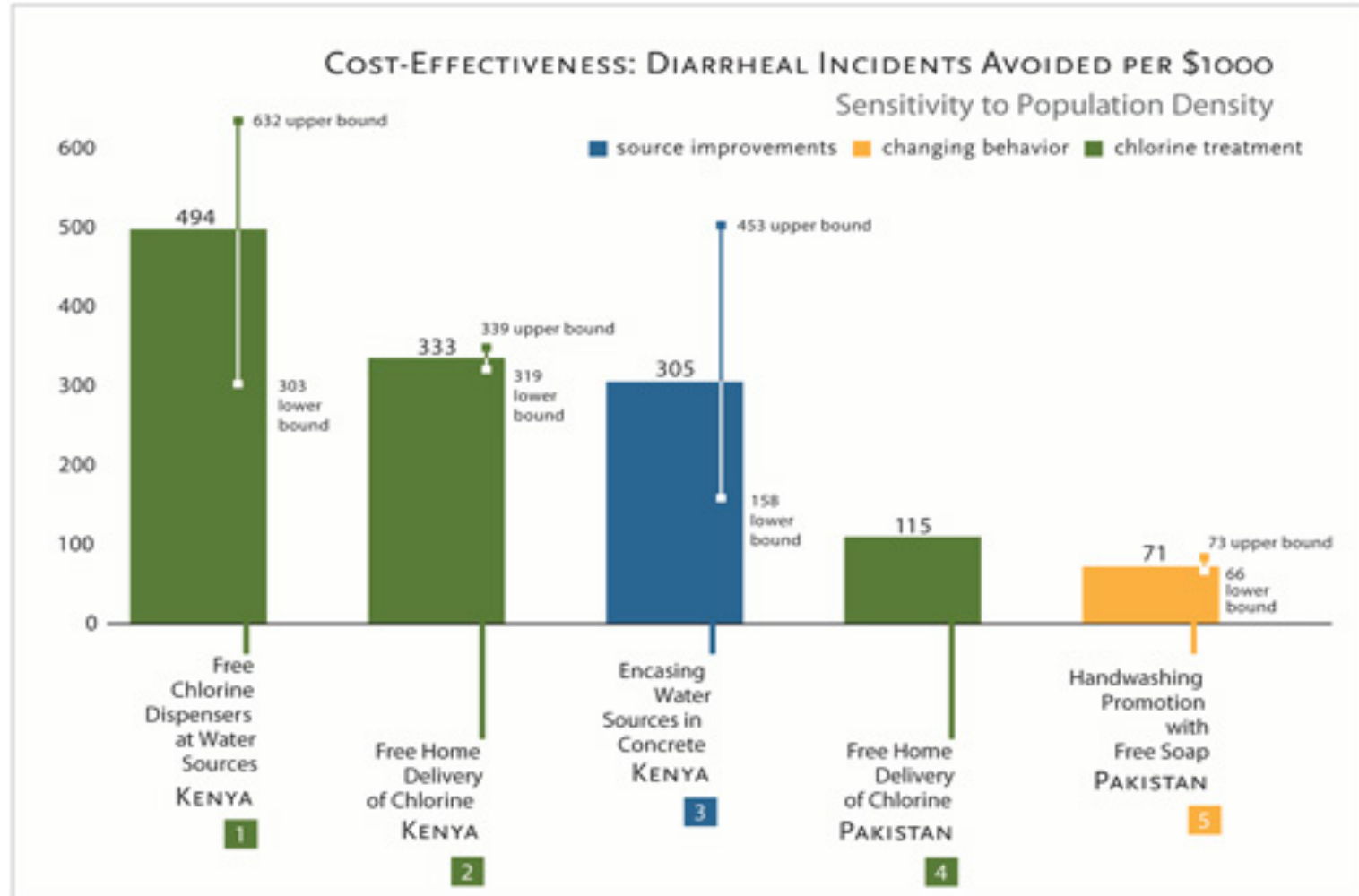
Intervention	Impact on Diarrhea
Spring protection (Kenya)	25% reduction in diarrhea incidence for ages 0-3
Source chlorine dispensers (Kenya)	20-40% reduction in diarrhea
Home chlorine distribution (Kenya)	20-40% reduction in diarrhea
Hand-washing (Pakistan)	53% drop in diarrhea incidence for children under 15 years old
Piped water (Urban Morocco)	0.27 fewer days of diarrhea per child per week

Evidence-Based Policymaking

COST-EFFECTIVENESS ANALYSIS



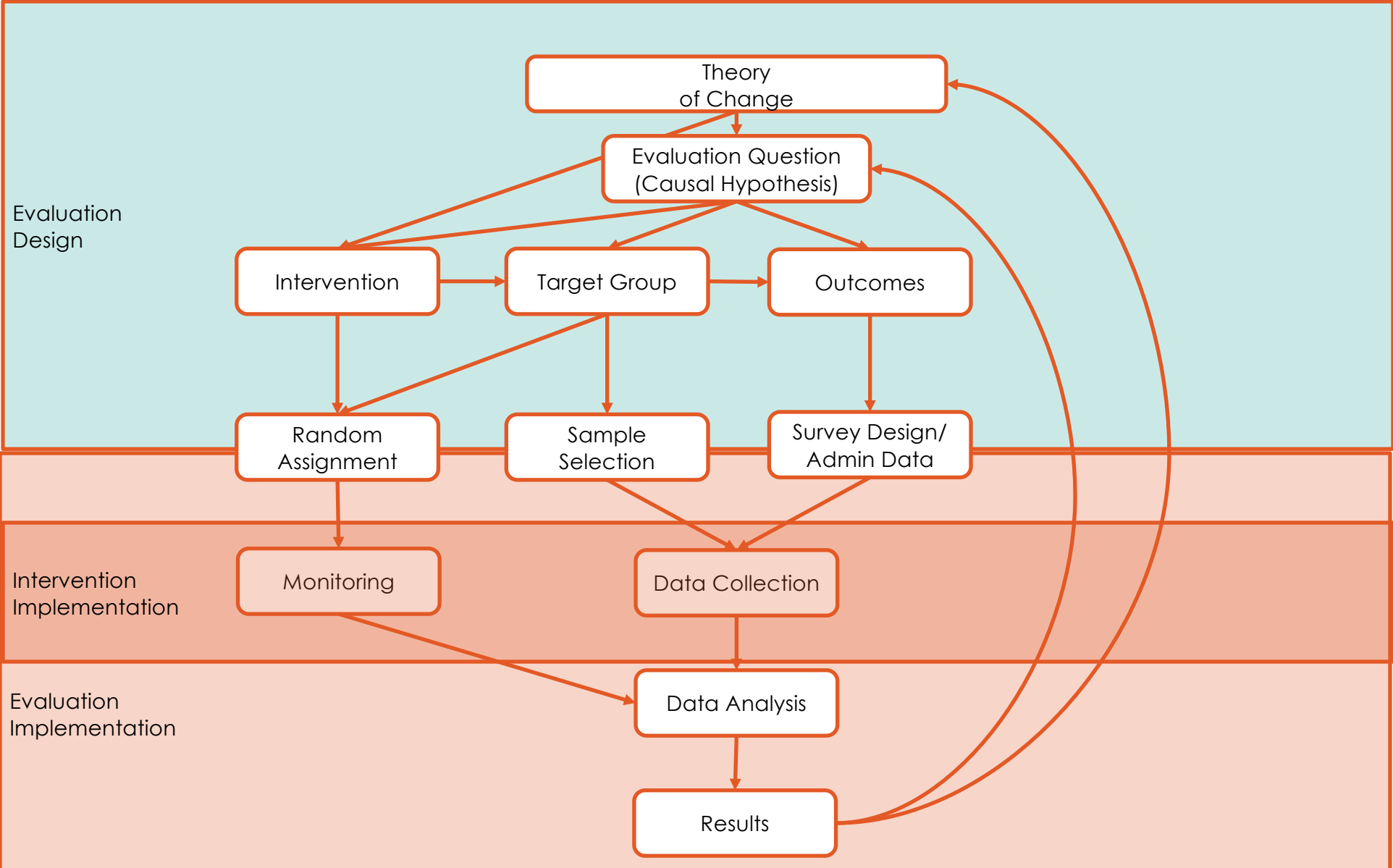
Cost-Effectiveness Diagram



What is the best solution for reducing diarrheal disease?

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Running Randomized Evaluations



J-PAL Executive Education Course: Evaluating Social Programs, June 10 – 14, 2019; E62-262 (MIT Sloan)

	Monday June 10	Tuesday June 11	Wednesday June 12	Thursday June 13	Friday June 14
8:00 – 9:00	Registration/Breakfast	Breakfast	Breakfast	Breakfast	Breakfast
9:00 – 9:40	Opening remarks <i>Mary Ann Bates</i>	Lecture 3: Why Randomize <i>Dan Levy</i>	Lecture 5: Sampling & Sample Size <i>Anja Sautmann</i>	Lecture 6: Threats and Analysis <i>Maggie McConnell</i>	Lecture 8: Generalizability <i>Mary Ann Bates</i>
9:40 – 10:30	Lecture 1: What is Evaluation <i>Maya Duru</i>				
10:30 – 10:45	Coffee Break	Coffee Break & Group Photo		Coffee Break	Coffee Break
10:45 – 11:00	Group introductions Group Case Study 1: Measurement	Group work on presentation: <i>Indicators</i>	Group Case Study 4: Threats & Analysis	Group work on presentation: <i>Threats and Analysis</i>	Feedback survey Post Test
11:00 – 12:00	<i>Decision on group project</i>				Group presentations
12:00 – 1:00	Lunch	Lunch	Lunch	Lunch	Lunch
1:00 – 2:30	Lecture 2: Measurement: Outcomes, Impact, and Indicators <i>Vincent Pons</i>	Lecture 4: How to Randomize <i>Joseph Doyle</i>	The RCT Experience from a Practitioner's Perspective <i>Antonio Gutierrez Saga Innovations</i>	Lecture 7: Start-to-Finish <i>Dan Keniston</i>	Group presentations
2:30 – 2:45	Coffee Break	Coffee Break	Coffee Break	Coffee Break	
2:45 – 4:00	Group work on presentation: <i>Theory of change, research question</i>	Group Exercise: Randomization Mechanics	Group Exercise: How to do Power Calculations	Group work on presentation:	
4:00 – 5:00	Group Case Study 2: Why Randomize	Group Case Study 3: How to Randomize	Group work on presentation: <i>Randomization Design, Power and sample size</i>	<i>Finalize presentation</i>	
5:00 – 8:00	Happy Hour <i>Glass House</i>				Closing remarks

References, Reuse, and Citation



J-PAL, 2019

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